



















Tendering process for the Use of Roads

Santiago Metropolitan Public Transport System











Santiago Metropolitan Public Transport
The system in Figures





Metropolitan Area of Santiago

7 million inhabitants

+17 million trips



641 km²

area

29% public transport market share





The System in figures



6.600

Buses



380
Bus routes



11.300
Bus stops



23.800 Workers



+5.500.000

Daily Trips



150

KMS Metro



280

KMS segregated lines



GPS in buses Fleet Management



Smart Card Fare Collection







Fare Integration





System Structure







Financial services



IT & User information





System Finances

USD 1500 MM

Total cost of the system (2016)

Subsidies Fare revenue

45% 55%

66%



26%



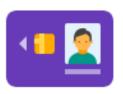
7%







Payment scheme



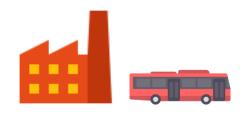
User pays ticket with smart card



Financial operator collects fares



Bus operators are paid every 15 days



Fleet manufacturers and financiers are paid directly





The System in the Next 5 Years







Current Tendering Process

2017-2018













Current Tendering Process

2017-2018



50%	Size of the bidding
660 km	KM to tender (per month)
6	Business Units (BU)
550 buses	Average size per BU
USD 80 MM	Forecasted Revenue per BU



Principles of the process

MORE COMPETITION

BETTER QUALITY SERVICE CONTINUITY





MORE COMPETITION

Increase the Number of Business Units

Divide previous 4 business units to 6

- More operators
- Lower operational and financial risks.
- Optimizing the System's scale and efficiency.

Redistribution of the Risk

Better allocation of operational and financial risks to encourage improvements in operational performance

Terminals as strategic assets

The companies will be given the depots for the operation of the services.





BETTER QUALITY

Quality incentives

Additional incentives created for the companies who outstandingly comply with index of

- Regularity
- Quality service for the passengers
- Vehicle quality

Improvements to the Bus Service Network

Expand existing coverage, improve accessibility of peripheral municipalities to the center, decrease the number of journey stages.

New fleet requirements

Introduce **electric buses** and buses with special features (e.g. air conditioning, more seats, low emission, hybrid, gas, among others).





SERVICE CONTINUITY

Bus service network and new Metro lines

Adjustments to the bus service network in order to improve the integration with Metro lines, considering the upcoming opening of L3 and L6.

Structuring executable contracts

Contract design that allows to control the evolution of costs and to introduce new operators without risking service interruption or financial damages.

Third parties compliance control

Tools that allow establishing an objective vision of compliance and speed up corrective actions.











Tendering process for the Use of Roads: Milestones





Tendering Process' Timeline

General auditor Industry Q&A Call for bids review

Bid qualification

Bid adjudication

Complementary services tendering





Our Invitation



We invite you:

- To be an important actor in the current modernization stage of Santiago's Metropolitan Public Transport System:
- One of the forefront public surface transport systems in South America
- An operationally and fare integrated urban bus system with the Metro network, that moves more than 4.8 million people on a daily basis.



We invite you:

 To subscribe to our mission of improving the passenger's travel experience, focusing resources to provide better regularity, expand coverage, decrease travel times, improve driving's quality and provide more comfortable vehicles with high technical standards.



We invite you:

• To participate in the bidding process for the 2017-2018 Concession of the Use of Roads, as a bidder, supplier or financier, in order to play a significant role in creating the system we aspire.



JULY 12, 2017